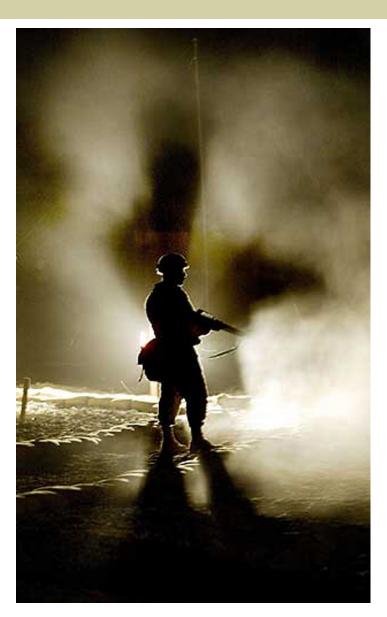
## Warrior Ethos



"Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"

- General Peter J. Schoomaker, CSA

## **TF Soldier - CSA Decision Brief**

- CSA brief on 13 Nov 03 Soldier Equipping,
   Training, & Warrior Ethos.
- All Warrior Ethos recommendations approved for implementation.
- Definitions of Warrior Ethos and Soldier immediately accepted.
- The Soldier's Creed published Army-wide on 21 Nov 03.
- Courses of action for remaining Warrior Ethos recommendations are being developed.

### Definitions of Warrior Ethos & Soldier

#### A Soldier is...

a warrior and a member of the best trained and equipped team; flexible, adaptive, confident and competent in Warrior Tasks and Drills; proficient in required skills for current duty position in unit of assignment; lives the Warrior Ethos, grounded in Army Values, and prepared to close with and destroy the enemies of the United States in close combat.

### Warrior Ethos is...

the foundation for the American Soldier's total commitment to victory in peace and war. While always exemplifying Army Values, Soldiers that live the Warrior Ethos put the mission first, refuse to accept defeat, never quit, and never leave a fallen comrade. They have absolute faith in themselves, their equipment, and their team.



#### **WARRIOR CULTURE**

## Soldier's Creed

#### Soldier's Creed

I am an American Soldier.

I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.

I will always place the mission first.

I will never accept defeat.

I will never quit.

I will never leave a fallen comrade.

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier.

As Of: 2300 -12 Nov 03

The Soldier's Creed applies to all Soldiers, private through

aeneral

1c Of Os

## **Warrior Ethos Strategy**

#### **Ends**

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	<ul> <li>Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains</li> </ul>
	Accelerate BOLC implementation
	• Increase Ranger School applicants for all branches that support IN/AR Task Forces
	<ul> <li>Assign recent combat/operational experience in the training base</li> </ul>
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	• Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	• Implement Physical Readiness Training System and Modern Army Combatives program

## Train Warrior Battle Drills & Tasks in Initial Military Training and sustain in all

#### domains.

- Every Soldier, no matter what MOS, what kind of unit, or battlefield location, must be ready to engage the enemy in close combat on a moment's notice.
- Soldiers must be prepared to contribute to their unit immediately upon arrival.
- Training must be prioritized to ensure that Soldiers are ready for combat immediately upon graduation from BCT.
- Redesign IMT, NCOES, OES, and PCC POIs with a Warrior focus.
- To live the Warrior Ethos Soldiers must be confident and competent in basic military skills. These skills are defined as Warrior Core Tasks and Battle Drills.

### Warrior Ethos Strategy

#### Ends

- . "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- · Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains
	Accelerate BOLC implementation
	Increase Ranger School applicants for all branches that support IN/AR Task Forces
	Assign recent combat/operational experience in the training base
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

## **Warrior Core Tasks (IMT & Sustainment)**

### Every Soldier ...

~40 Warrior Tasks

#### Shoot (16-17 Tasks)

- Qualify w/ assigned weapon
- Correct malfunctions w/ assigned weapon
- Engage targets with M240B MG
- Engage targets with M60 or M249 MG
- Engage targets with M2 Cal. 50 MG
- Engage targets with MK-19 MG
- Correct malfunctions of a MG (M2, M240B, M249, MK-19)
- Engage targets with weapon using a night vision sight (AN/PVS-4, AN/PAS-13, AN/TVS-5)
- Engage targets using an aiming light (AN/PN 2A, AN/PAQ-4)
- Employ mines and hand grenades

#### **Communicate (4-5 Tasks)**

- Perform voice communications (SITREP, SPOTREP, Call for Fire, & MEDEVAC)
- Use visual signaling techniques

## Joint Urban Operations (3 Tasks)

- Perform movements techniques during an urban operation
- Engage targets during an urban operation
- Enter a building during an urban operation



#### Move (7-8 Tasks)

- Determine location on ground (terrain association, map, & GPS)
- Navigate from one point to another (dismounted & mounted)
- Move over, through, or around obstacles (except minefields)
- Prepare/operate a vehicle in a convoy

#### Fight (15 Tasks)

- Move under direct fire
- React to indirect fire (dismounted & mounted)
- React to direct fire (dismounted & mounted)
- React to unexploded ordnance hazard
- React to man-to-man contact (Combatives)
- React to chemical or biological attack/hazard
- Decontaminate yourself & individual equipment using chemical decontaminating kits
- Maintain equipment
- Evaluate a casualty
- Perform first aid for open wound (abdominal, chest, & head)
- Perform first aid for bleeding of extremity
- Select temporary fighting position

## **Warrior Battle Drills**

## Every Soldier ...

~8 Battle Drills

- React to contact (visual, IED, direct fire [includes RPG])\*
- React to [avoid] ambush (blocked & unblocked)
- React to indirect fire
- React to chemical attack
- Break contact
- Dismount a vehicle
- Evacuate injured personnel from vehicle
  - \*Recommend for annual LFX

Secure at a halt

## **Accelerate BOLC Implementation**

- The Basic Officer Leader Course (BOLC) will change the Army more than Combat Training Centers. Combat Leadership is the focus of BOLC II.
- BOLC will build leaders with Warrior Ethos. These leaders will sustain the Army's Warrior Culture.



#### Warrior Ethos Strategy

#### Ends

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- · Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains
	Accelerate BOLC implementation
	Increase Ranger School applicants for all branches that support IN/AR Task Forces
	Assign recent combat/operational experience in the training base
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

## Increase Ranger School applicants for all branches that support IN/AR Task Forces

- Ranger School is the premier Army Warrior School.
- Warrior Ethos will spread as more Ranger Qualified Soldiers are trained and dispersed throughout the Army.
- Standards will be maintained.

#### Warrior Ethos Strategy

#### Ends

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains
	Accelerate BOLC implementation
	<ul> <li>Increase Ranger School applicants for all branches that support IN/AR Task Forces</li> </ul>
	Assign recent combat/operational experience in the training base
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

# Assign recent combat/operational experience in the training base

- It is imperative in today's operating environment that lessons learned be quickly infused into all institutional training.
- A rotational policy with strict time on station guidelines must be implemented.
- Training assignments must be treated as a reward for success in the operational environment.
- This is an investment that the Army must make in its future by providing the most relevant training available to all its Soldiers.

#### Warrior Ethos Strategy

#### Ende

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- · Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains
	Accelerate BOLC implementation
	Increase Ranger School applicants for all branches that support IN/AR Task Forces
	<ul> <li>Assign recent combat/operational experience in the training base</li> </ul>
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

## Educate and inform the Army, its Leaders, and the public

- Every Soldier is informed and educated on the Warrior Culture.
- Leaders must personify Warrior Ethos.
- The Army must facilitate and sustain the Warrior Culture.
- The people of the United States must understand that the Army has a Warrior Culture

#### Warrior Ethos Strategy

#### Ends

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains
	Accelerate BOLC implementation
	Increase Ranger School applicants for all branches that support IN/AR Task Forces
	Assign recent combat/operational experience in the training base
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	<ul> <li>Educate and inform the Army, its Leaders, and the public</li> </ul>
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

## **Implement Physical Readiness Training System**

- Soldiers must be physically rugged
- Prepare Soldiers for a wide range of physical demands necessary to fight on the battlefield.
- Its foundation lies in the analysis of Warrior Tasks Soldiers will be required to perform in combat.



### **Warrior Ethos Strategy**

#### Ends

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- · Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military     Training and sustain in all domains
	Accelerate BOLC implementation
	Increase Ranger School applicants for all branches that support IN/AR Task Forces
	<ul> <li>Assign recent combat/operational experience in the training base</li> </ul>
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

# Implement Modern Army Combatives program

- Ask any commander who their best runner is and you will get an answer. Ask who their best fighter is and you get no response.
- Clearly separates enthusiasm from capability
- The Modern Army Combatives Program has a four-fold purpose.
  - Develop the Warrior Ethos in all Soldiers.
  - Provide a comprehensive and progressive system that will carry a Soldier from entry-level training to the end of the career.
  - Develop Warriors highly skilled in lethal and non-lethal techniques.
  - Build confidence and unit

Ac Affeatha

### **Warrior Ethos Strategy**

#### Ends

- "Flexible, adaptive, and competent Soldiers comprising the Army's Warrior Culture"
- Soldiers that are grounded in Army Values and live the Warrior Ethos
- The Army is dedicated to providing the climate, training, and equipment to develop and sustain Warrior Ethos

<u>Ways</u>	<u>Means</u>
Grow Warrior Ethos through training and experience	Train Warrior Battle Drills and Tasks in Initial Military Training and sustain in all domains
	Accelerate BOLC implementation
	Increase Ranger School applicants for all branches that support IN/AR Task Forces
	Assign recent combat/operational experience in the training base
Define Warrior Ethos & Soldier	Approve recommended definitions of Warrior Ethos and Soldier
Develop Army Information and Education Campaign	Educate and inform the Army, its Leaders, and the public
Develop Soldier's Creed	Approve and publish the Soldier's Creed
Develop mental and physical toughness in Soldiers	Implement Physical Readiness Training System and Modern Army Combatives program

As Of: 08 Dec 03

1 /

## Warrior Ethos



#### Soldier's Creed

I am an American Soldier.

I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.

I will always place the mission first.

I will never accept defeat.

I will never quit.

I will never leave a fallen comrade.

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier.

As Of: 2300-12 Nov03